

# **Hoteles City Express Announces Results for Second Quarter**

Mexico City, July 18, 2018 – Hoteles City Express S.A.B. de C.V. (BMV: HCITY) ("Hoteles City Express" or "the Company"), announced today its results for the second quarter of 2018 ("2Q18"). The figures have been prepared in accordance with International Financial Reporting Standards ("IFRS") and are presented in Mexican Pesos ("\$").

### Financial and Operating Highlights (2Q18)

- At the Chain level, Average Daily Rate ("ADR") and Revenue per Available Room ("RevPAR") increased by 3.2% and 1.7% in comparison with 2Q17, to \$969 and \$576, respectively. Chain occupancy in 2Q18 was 59.5%.
- Total Revenues were \$708.8 million, which represents a 16.3% increase with respect to the same quarter in 2017, primarily due to a 11.9% increase in the number of Occupied Room Nights at the Chain level, as well as a 1.7% increase in RevPAR
- Operating Income was \$142.8 million in 2Q18, an increase of 28.6% over the same quarter the year before.
- EBITDA and Adjusted EBITDA were \$236.3 million and \$235.5 million, respectively, reflecting year on year increases of 19.7% and 16.6%. EBITDA Margin and Adjusted EBITDA Margin for the period came to 33.3% and 33.2%, respectively.
- Net Income for the period reached \$69.1 million. Net Income margin was 9.7% for the quarter.
- At the close of the quarter, the Chain was operating 139 hotels, an increase of 14 new units compared to the 125 hotels operating at the close of the same period in 2017.
   The number of rooms in operation in 2Q18 was 15,691, an increase of 12.5% in comparison with 13,951 at the close of 2Q17.







Operating and Financial Highlights	2Q18	2Q17	2Q18 vs 2Q17 % Change	6M18	6M17	6M18 vs 6M17 % Change
Operating Statistics for the Chain						
Number of Hotels at the End of the Period	139	125	11.2%	139	125	11.2%
Number of Rooms at the End of the Period	15,691	13,951	12.5%	15,691	13,951	12.5%
Number of Installed Room Nights	1,413,978	1,264,080	11.9%	2,792,804	2,504,951	11.5%
Number of Occupied Room Nights	840,794	762,291	10.3%	1,644,596	1,452,065	13.3%
Average Occupancy Rate (%)	59.5%	60.3%	-84 bps	58.9%	58.0%	92 bps
ADR(\$)	969	940	3.2%	973	948	2.6%
RevPAR(\$)	576	567	1.7%	573	550	4.3%
Consolidated Financial Information (Thousar	nds of Pesos)					
Total Revenues	708,759	609,341	16.3%	1,394,881	1,180,649	18.1%
Operating Income	142,767	111,032	28.6%	285,223	220,902	29.1%
Operating Income Margin	20.1%	18.2%	192 bps	20.4%	18.7%	174 bps
Adjusted EBITDA	235,519	201,932	16.6%	476,515	398,008	19.7%
Adjusted EBITDA Margin (%)	33.2%	33.1%	9 bps	34.2%	33.7%	45 bps
EBITDA	236,261	197,398	19.7%	473,114	391,159	21.0%
EBITDA Margin (%)	33.3%	32.4%	94 bps	33.9%	33.1%	79 bps
Net Income	69,090	44,212	56.3%	119,377	82,629	44.5%
Net Income Margin (%)	9.7%	7.3%	249 bps	8.6%	7.0%	156 bps

Adjusted EBITDA = Operating earnings + depreciation + amortization + non-recurring expenses (pre-opening expenditures of new hotels).

### Comments by Luis Barrios, CEO of Hoteles City Express:

"With solid performance indicators, the opening of 14 hotels over the last 12 months and a diverse inventory of more than 15,600 rooms in 4 countries and more than 70 cities in Latin America, Hoteles City announces its second quarter 2018 results.

Our portfolio of hotels benefits from an appropriate mix of geographic, industrial, and market diversification, which allow us to continue to show results along the different economic corridors where we are present. In particular, the hotels located along the border and north corridors of Mexico, as well as within metropolitan markets, continue to perform well. As well, the hotels in the Gulf of Mexico and those within the hydrocarbon extraction areas are today registering more than 18 months of growth in RevPAR and delivering double-digit growth in this metric as compared to the same period of the previous year.

As a counterbalance, despite continuing to grow our chainwide RevPAR at healthy rates, which include a significantly higher base of comparison (more than 15% growth in the last 24 months), in this quarter we noted certain temporary effects in specific markets that marginally affected the performance of our portfolio, primarily that of our Established Hotels. We are confident that given the operational agility and commercial ability that we are known for, we will be able to reinforce the operational indicators of this portfolio and continue our strategy of market penetration in Mexico and the region in the coming months.

In terms of our financial indicators, Hoteles City Express again recorded profitable growth by expanding Total Revenues by more than 16% and Adjusted EBITDA by 17%, while continuing to show expansion in the operating leverage of our company. This is the result of completing the













deployment of our transformation and empowerment efforts across all levels of the organization, our culture of real time operations and decision-making and, our commercial and distribution advantages at the local level.

Regarding our Development Plan, during 2Q18 we opened the City Express Comitán hotel in Chiapas and City Express Gustavo Baz in the State of Mexico, both in Mexico. With these properties we are one step closer to achieving our openings goal for 2018.

Finally, but no less importantly, on June 18 we announced the disbursement of an unsecured bank financing vehicle for \$1,200 million and the rescheduling of the initial public offering of Fibra STAY. With the disbursement of the line of credit, we have guaranteed the financing of the 2018-2020 development plan. We will continue to include the results of the FSTAY portfolio in our quarterly reports, so that we will be ready to execute the transaction in an agile manner as soon as the appropriate market conditions are in place. Given the current macroeconomic and geopolitical environment, we believe in hindsight that the decision to reschedule the offering preserved value and was in the best interest of all of our shareholders.

We are grateful for your continuing confidence and will continue working to consolidate our position as one the highest growth and most profitable companies in our industry in Latin America, investing to generate medium and long-term value."





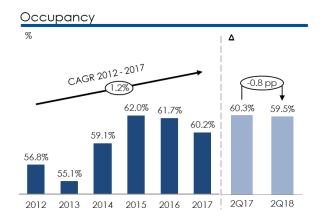


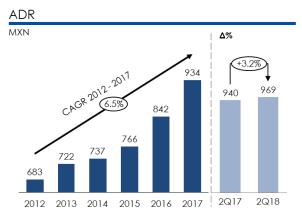


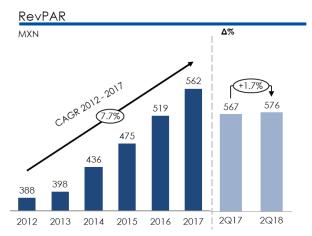


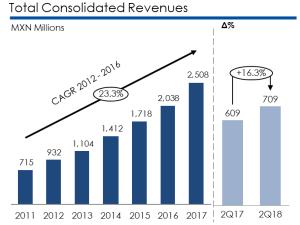
## **Operating Results: Hotel Chain**

Chain occupancy for the second quarter of 2018 stood at 59.5%, while ADR grew by 3.7%, to \$969. These dynamics caused RevPAR for the Chain to register growth of 1.7% in comparison with the same period in 2017.

















### **Operating Statistics: Established Hotels**

To allow for an appropriate comparison of its hotels with similar maturity periods, Hoteles City Express defines as "Established Hotels" those hotels that, on a given date, have been in operation for a period of at least 36 months. Once hotels have reached the third anniversary of their opening date, they have usually achieved their stabilized cycle, although this does not mean that these hotels cannot reach higher levels of Occupancy, ADR, and RevPAR over time. Similarly, hotels classified as "Non-Established" are those that have less than 36 months of operation on a given date, and consequently are in a phase of market penetration, with greater potential for gains in RevPAR.



At the close of 2Q18, the Chain had 98 Established Hotels and 41 Non-Established Hotels

During the quarter, Established Hotels registered a mixed performance over the same period last year. The portfolio showed growth of 2.6% in its ADR, offset by a decline of 2.6 percentage points in occupancy. This is the direct result of certain temporary effects in specific markets that marginally effected the performance of our portfolio, particularly for 6 hotels in the country's central-eastern region. So far, the Company has not seen a deceleration in its overall portfolio owing to its geographic and industry diversification, and it is confident that the marginal retreat in occupancy can be reversed in coming months.

Established Hotels	2Q18	2Q17	Change 2Q28 vs 2Q27
Hotels	98	86	14.0%
Rooms	11,126	9,806	13.5%
Occupancy	61.6%	64.2%	-262 bps
ADR (\$)	940	917	2.6%
RevPAR (\$)	579	589	-1.6%











### Results by Business Segment (Non-IFRS figures)

Hoteles City Express reports using IFRS. Certain revenues and inter-company expenses are therefore eliminated during the process of consolidation, primarily management fees and franchise royalties of hotels that are owned, co-owned, and leased. The table below presents Results by Business Segment prior to these eliminations.

Revenues by Segment (Thousands of Pesos)	2Q18	2Q17	2Q18 vs 2Q17 % Change	6M18	6M17	6M18 vs 6M17 % Change
Hotel Operation Hotel Management	667,099 193,836	576,425 160,681	15.7% 20.6%	1,311,600 380,879	1,115,772 315,230	17.6% 20.8%
Total	860,935	737,106	16.8%	1,692,479	1,431,003	18.3%

Revenues from the Hotel Operations segment increased 15.7%, from \$576.4 million in 2Q17 to \$667.1 million in 2Q18, due to a 10.3% increase in Occupied Room Nights and an 3.2% increase in ADR.

Revenues from Hotel Management rose 20.6% from \$160.7 million in 2Q17 to \$193.8 million in 2Q18, due to increased activity in Hotel Operations for the period, as well as an increase in revenues for supervision in the development of new hotels.

Total revenues for the combined segments increased 16.8%, from \$737.1 million in 2Q17 to \$860.9 million in 2Q18.

With the aim of demonstrating the potential of the Company's hotel inventory, Hoteles City Express publishes the results of the "FSTAY Portfolio" which includes the performance of 42 hotels that are 100% Company-owned, and which started operations before December 31, 2015. Although these hotels are not 100% established as the Company defines them, they exhibit performance characteristics similar to those that a hotel portfolio would have after its ramp-up phase.

A breakdown of results by portfolio type and business segment is shown below for the second quarter of 2018.













Summary of Non IFRS Financial Metrics 2Q18	FSTAY Portfolio	Non FSTAY Portfolio	Total Hotel Operation	Hotel Management	Non IFRS Total	IFRS Eliminations	Total IFRS
Hotels	42	59	101	139	139		139
Rooms	4,900	6,708	11,608	15,691	15,691		15,691
Occupancy	63.7%	55.0%	58.7%	59.5%	59.5%		59.5%
ADR	1,012	959	984	969	969		969
RevPAR	645	527	578	576	576		576
Total Revenues	300,710	366,389	667,099	193,836	860,935	(152,176)	708,759
General Costs and Expenses	(190,298)	(291,503)	(481,801)	(143,615)	(625,416)	152,176	(473,240)
Adjusted EBITDA	110,412	74,886	185,298	50,221	235,519	0	235,519
Margin	36.7%	20.4%	27.8%	25.9%	27.4%		33.2%
Other non reccurent expenses	0	742	742	0	742	0	742
EBITDA	110,412	75,628	186,040	50,221	236,261	0	236,261
Margin	36.7%	20.6%	27.9%	25.9%	27.4%		33.3%
Depreciation	(38,805)	(54,689)	(93,494)	0	(93,494)	0	(93,494)
Operating Income	71,607	20,939	92,547	50,221	142,767	0	142,767
Margin	23.8%	5.7%	13.9%	25.9%	16.6%		20.1%

FSTAY Portfolio occupancy was 63.7%, as compared to 55.0% for the Non-FSTAY Portfolio, 8.8 percentage points higher. At the same time, the average rate for the FSTAY Portfolio was 5.5% greater compared to the rate of \$959 for the Non-FSTAY Portfolio, while RevPAR shows a 22.4% variation in favor of the FSTAY Portfolio.

The FSTAY Portfolio's Adjusted EBITDA, for its part, was 47.4% higher than that of the Non-FSTAY Portfolio because of the stabilization process it is going through, and it is expected to reach an EBITDA margin between 38% and 42% when full stabilization is achieved.











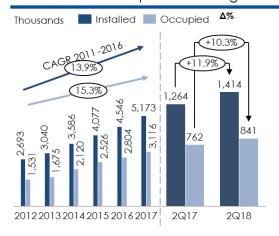
# Consolidated Financial Results (IFRS Figures)

Income Statement Highlights	2Q18	2Q17	2Q18 vs 2Q17	6M18	6M17	6M18 vs 6M17
(Thousands of Pesos)	2010	2017	% Change	0///10	6////	% Change
Rooms in Operation	15,691	13,951	12.5%	15,691	13,951	12.5%
Revenues from Hotel Operation	661,505	573,293	15.4%	1,301,537	1,110,358	17.2%
Revenues from Hotel Management  Total Revenues	47,254 <b>708,759</b>	36,048 <b>609,341</b>	31.1% <b>16.3%</b>	93,344 <b>1,394,881</b>	70,291 <b>1,180,649</b>	32.8% <b>18.1%</b>
Operating Income	142,767	111,032	28.6%	285,223	220,902	29.1%
Operating Income Margin	20.1%	18.2%	192 bps	20.4%	18.7%	174 bps
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EBITDA	236,261	197,398	19.7%	473,114	391,159	21.0%
EBITDA Margin	33.3%	32.4%	94 bps	33.9%	33.1%	79 bps
Net Income	69,090	44,212	56.3%	119,377	82,629	44.5%
Net Margin	9.7%	7.3%	249 bps	8.6%	7.0%	156 bps

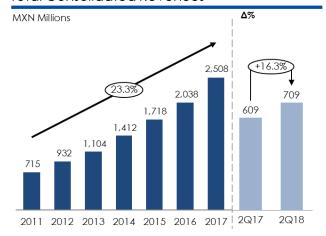
#### **Revenues**

In 2Q18, Total Revenues increased by 16.3%, from \$609.3 million in 2Q17 to \$708.8 million in 2Q18. This increase was primarily due to an 11.9% rise in the number of Installed Room Nights, due to the opening of 14 hotels, as well as a 3.2% increase in ADR, due to efforts to optimize the Company's installed capacity.

### Installed and Occupied Room Nights



Total Consolidated Revenues











### **Costs and Expenses**

Total Costs and Expenses rose 14.8%, from \$493.8 million in 2Q17 to \$566.7 million in 2Q18. This increase was primarily due to growth in Installed Room Nights and expenses on Selling and Administration, which registered \$111.8 million in 2Q18, a gain of 11.6% which is significantly less than revenues for hotel management showing the Company's potential for operating leverage.

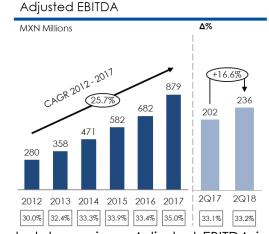
### **Operating Income**

Operating Income for the second quarter of 2018 was \$142.8 million, compared to \$111.0 million reported for 2Q17, which represents a 28.6% increase for the period. Operating Income Margin, in turn, rose 192 bps from 18.2% in 2Q17 to 20.1% in 2Q18.

### **EBITDA** and Adjusted EBITDA

In 2Q18, EBITDA and Adjusted EBITDA grew by 19.7% and 16.6%, respectively, compared to the second quarter of 2017. EBITDA reached \$236.3 million in 2Q18 and Adjusted EBITDA was \$235.5 million for the same period. This represents an EBITDA margin of 33.3% and Adjusted EBITDA margin of 33.2%.

Hoteles City Express calculates Adjusted EBITDA by adding Operating Income to depreciation



expenses and non-recurring expenses related to hotel openings. Adjusted EBITDA is a useful measure that Hoteles City Express uses to compare its performance with that of other companies, thereby facilitating an appropriate comparison of its consolidated performance during different periods by eliminating from its operating results the impact of specific, non-recurring expenses related to hotel openings











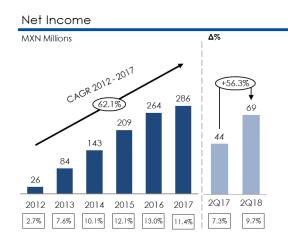
### **Financial Expenses**

Total Financial expenses increased to \$56.4 million in 2Q18, due to: a) disbursement from bank financing lines in the last twelve months for hotel construction, b) financial products of lower cash balances, and c) increases in financial costs due to higher interest rates.

In the last 12 months, financial liabilities increased from \$2,516.5 million in 2Q17 to \$3,701.4 million in 2Q18, a growth of 47.1%. The position for cash and equivalents, in turn, went from \$1,393.4 million in 2Q17 to \$1,586.0 million in 2Q18, a 13.8% increase as a result of the disbursement of credit lines for the construction of hotels. The combination of these variables led net financing cost<sup>1</sup> to rise from \$37.6 million in 2Q17 to \$49.6 million in 2Q18. Finally, the net foreign exchange result for 2Q18 showed a loss of \$6.8 million resulting from the valuation of capital participations of our subsidiaries in Chile and Colombia, and it should be noted that this effect does not entail any cash outflow.

As of June 30, 2018, Hoteles City Express had a Total Debt to Total Asset ratio of 28.0% and a Net Debt to EBITDA ratio of 2.2x. Moreover, the Company is up to date with all of its financial obligations.

#### **Net Income**



Net Income in 2Q18 stood at \$69.1 million, compared to Net Income of \$44.2 million reported for the same quarter last year. Majority Net Income registered \$71.7 million.

<sup>&</sup>lt;sup>1</sup> Net Finance Cost is calculated as Interest paid minus Interest earned.











### Financial Position and Leverage

Balance Sheet Highlights	As of June 30, 2018	As of December 31, 2017	June 30, 2018 vs December 31, 2017
(Thousands of Pesos)			% Change
Cash and Equivalents	1,585,961	1,190,624	33.2%
Financial Debt <sup>(1)</sup>	3,681,252	2,714,774	35.6%
Net Debt	2,095,290	1,524,150	37.5%

Does not include interest due on \$20.2 million as of June 30, 2018 and on \$13.7 million as of December 31, 2017.

At the close of 2Q18, the Company had \$1,586.0 million in Cash and equivalents, a 33.2% increase compared to the close of December 2017, due to the disbursement of credit lines for hotel development, particularly the arrangement executed in June of this year aimed at ensuring funding for the 2018 – 2020 development plan.

Debt to financial institutions net of interest rose 35.6% as compared to the close of December 2017, and went up to \$3.681 billion, of which \$108.1 million fall due in the next twelve months, and \$224.7 million are in Chilean pesos. During the second quarter of 2018, the Company paid out \$528.4 million for amortizations and disbursed \$1.65 billion from credit lines. In case of need, the Company has credit lines backed up by financial institutions, and funds available for disbursement on the order of \$1.2 billion.

At the close of the quarter ending on June 30, 2018, the Company had Net Debt of \$2.095 billion, as compared to the figure registered at the close of December 31, 2017 for \$1.5242 billion.

#### **Breakdown of Productive Fixed Assets**

In anticipation of expected future growth, the Company includes various layers of assets that comprise its Total Assets.

At the close of the quarter, the Company had a land bank with an approximate historical cost of \$381.9 million, as well as Construction in Progress, Refurbishments and land related to those constructions for more than \$1.459 billion. Productive assets or Gross Assets related to hotels in operation reached \$8.895 billion. Of Productive assets at the close of 2Q18, 71% of all operating properties were Established Hotels, and the remaining 29% were Non-Established properties.









### Cash Flow Generation and Use of Share Repurchase Program

In 2Q18 Hoteles City Express generated \$139.0 million in Cash Flow Net of Operating Activities. The Company invested \$447.8 million in payments of property, equipment, and leasehold improvements, as compared with \$278.4 million invested under the same heading in 2Q18, and obtained net financing flows of \$1.072 billion versus negative flows of \$3.5 million registered in 2Q17.

In 2Q18 the Company allocated \$10.7 million to its share repurchase fund, an amount representing approximately 423,000 shares.

It should be noted that the shares acquired through the buyback fund continue to be part of total shares in circulation, and that this number of shares in circulation has not been reduced or modified since the cancelation of shares at the last annual shareholders' assembly. Furthermore, due to the method used to record these shares, the Company is able to sell them on the market without any restrictions whatsoever, and at the price determined on each trading day.





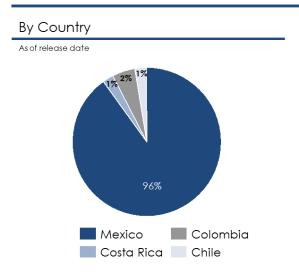




#### **Portfolio of Hotel Assets**

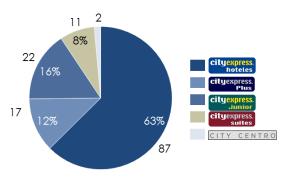
As of now, Hoteles City Express has a portfolio of 139 hotels with a presence in 30 states and 68 cities in Mexico, as well as four hotels in Colombia, one hotel in Costa Rica, and one in Chile. Below is a breakdown of Hoteles City Express' portfolio:

## Hotel Portfolio by Geographic Location

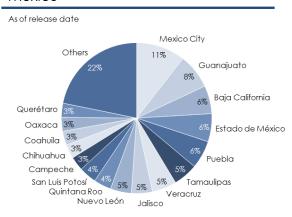


### Hotel Portfolio by Brand

As of release date, # of Hotels and % of Total Portfolio



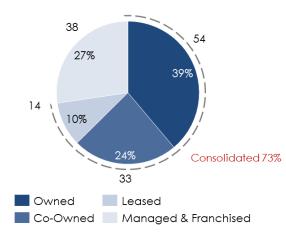
#### Mexico



(1) Others: Sinaloa, Michoacán, Tabasco, Baja California Sur, Chiapas, Yucatan, Aguascalientes, Sonora, Colima, Zacatecas, Hidalgo, Durango, Nayarit and Tlaxcala

#### Hotel Portfolio by Ownership

As of release date, # of Hotels and % of Total Portfolio











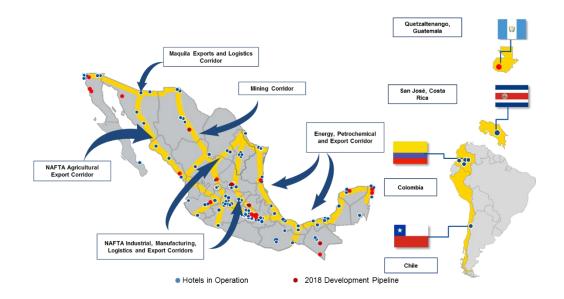


## **Hotel Development**

Hoteles City Express' development plan focuses on areas characterized by attractive demand-generating market dynamics. Currently, we have more than 35 projects in different stages of development and at advanced stages of permitting and licensing, mainly in Mexico.

The Company expects to open more than 2,100 rooms in 18 new units in the next 12 months. The following table shows the status of the Development Plan as of now.

Hotel Number	Development Pipeline	Hotel	Brand	Investment Scheme	Opening	Rooms	Location	Development Stage
Opened H	lotels							
136	1	Ce Tepic	City express	Franchise	1Q18	125	Nayarit	Open
137	2	Ce Atlixco	City express	Franchise	1Q18	108	Puebla	Open
138	3	Ce Comitán	City express	Managed	2Q18	105	Chiapas	Open
139	4	Ce Gustav o Baz	City express	Managed	2Q18	125	Estado de México	Open
Owned an	nd Co-Owned Pr	<u>operties</u>						
140	5	CP Mérida	City express Plus	Co-Owned	3Q18	135	Yucatán	Under Construction
141	6	CP Interlomas	City express Plus	Owned	3Q18	141	Estado de México	Under Construction
142	7	CC San Luis Potosí	City Centro	Owned	4Q18	70	San Luis Potosí	Under Construction
143	8	Cj CDMX Sulliv an	City express junior	Owned	4Q18	96	Ciudad de México	Under Construction
144	9	Ce Ensenada	City express	Co-Owned	4Q18	127	Baja California	Under Construction
145	10	CP Tampico	City express Plus	Co-Owned	4Q18	122	Tamaulipas	Under Construction
146	11	CP Cancún Health City	City express Plus	Co-Owned	4Q18	122	Quintana Roo	Under Construction
147	12	CS Cancún Health City	City express Suites	Co-Owned	4Q18	66	Quintana Roo	Under Construction
148	13	CP Ensenada	City express Plus	Co-Owned	4Q18	134	Baja California	Under Construction
149	14	Ce Tapachula	City express	Owned	4Q18 / 1Q19	116	Chiapas	Under Construction
150	15	CP Tijuana	City express Plus	Owned	4Q18 / 1Q19	154	Baja California	Under Construction
151	16	CP Guadalajara Providencia	City express Plus	Owned	4Q18 / 1Q19	155	Jalisco	Under Construction
<u>Hotels Unc</u>	der Managemen	t and Franchise Contracts						
152	17	CP Chihuahua	City express Plus	Managed	4Q18	121	Chihuahua	Under Construction
153	18	Ce CDMX La Villa	City express	Managed	4Q18 / 1Q19	106	Ciudad de México	Under Construction
		Total				2,128		













### Environmental, Social and Economic Sustainability

Hoteles City Express has the following Sustainability Policy:

"To be a catalyst of positive economic, social and environmental impacts in each one of the communities where we operate, incorporating innovation and comprehensive development thereof through long-term value creation."

All of Hoteles City Express' hotels are built to comply with international certification standards. The following are among the most important sustainability and social responsibility certifications and awards granted to Hoteles City Express:

- <u>LEED-EB-O&M Certification</u>: Granted by the United States Green Building Council (USGBC). To date, the following hotels currently have this certification: LEED Gold for the hotels City Express Reynosa, City Express Saltillo and City Express León, LEED Silver for the hotels City Express San Luis Potosí, City Express Puebla Centro, City Express Monterrey Santa Catarina, City Express Playa del Carmen, City Express Puebla Angelopolis, City Express Los Mochis, and City Express Cd. Juárez. LEED Certification for City Express Guadalajara, City Express Irapuato and City Express Querétaro.
- EDGE (Excellence in Design for Greater Efficiencies): A certification system created by the World Bank International Financial Corporation (IFC). Hoteles City Express was the first company in the world to receive green building EDGE certification for its Hotel City Express Villahermosa. This certification was also awarded to City Express Santa Fe, City Express Durango, City Express Queretaro Jurica, City Express Costa Rica and City Suites Santa Fe. In January 2015, we obtained 3 additional certifications for City Express Junior Ciudad del Carmen, City Express Irapuato Norte, and City Express Junior Puebla Autopista hotels, with estimated savings of 50% for energy, 45% for water use, and 36% for efficiency of construction materials compared to similar properties.
- <u>Biosphere Responsible Tourism Certification</u>: Created by the Responsible Tourism Institute (ITR), Hoteles City Express was awarded this certification as the first company in the world to certify all hotels within its chain. Currently 65 hotels are certified.
- <u>Distintivo Hotel Hidro Sustentable:</u> Recognition granted by members of the Alianza por la Sustentabilidad Hídrica en el Turismo, which encourages best environmental practices in the use and care of water, as well as the application of Mexican law. Hoteles City Express has won this award at 10 hotels: City Express Plus Insurgentes Sur, City Express Plus Patio Universidad, City Express El Ángel Reforma, City Express Plus EBC Reforma, City Express Buenavista, City Express Campeche, City Express Cd. Del Carmen, City Express Mérida, City Express Villahermosa and City Express Paraíso Tabasco.











- <u>Distintivo "S"-Garantía de Sustentabilidad:</u> The Secretary of Tourism in collaboration with EarthCheck and Rainforest Alliance recognizes Hoteles City Express for good sustainable practices subject to sustainability criteria established by the World Tourism Organization (WTO). Eight hotels have won this distinction: City Express Mérida, City Express Suites Puebla Autopista, City Express San Luis Potosí Universidad, City Express Irapuato Sur, City Express Suites Anzures, City Express Manzanillo, City Express Cananea and City Express Zacatecas.
- <u>Distintivo Empresa Socialmente Responsable</u>: A badge granted by the Centro Mexicano para la Filantropía ranking Hoteles City Express as one of the best evaluated companies for corporate governance, company quality of life, environmental commitment, and social engagement in Mexico, with a score placing it 35% higher than all other applications submitted for the third consecutive year.
- Adherence to the UN Global Compact: By complying with the UN Global Compact, the Company has joined a global commitment to ten universally accepted principles related to human rights, labor standards, environmental conservation, and anti-corruption.
- Adherence to the National Code of Conduct for the Protection of Girls, Boys and Adolescents in the Travel and Tourism Sector. At present, Hoteles City Express has 120 properties that have signed and implemented the code of conduct, undertaking to perform actions to prevent the sexual and labor exploitation of girls, boys, and adolescents in the tourism sector.

Regarding its Social Responsibility initiatives, Hoteles City Express focuses on high-impact projects that generate value for society and increase social and economic well-being within the communities. The Company therefore focuses on initiatives related to entrepreneurship and social cohesion that generate sustainable long-term benefits.

Along these lines, Hoteles City Express recently launched an initiative in northern Mexico to employ hearing impaired staff, reflecting the Company's focus on being a factor for change and improvement in those countries where we have a presence. For more information on Hoteles City Express initiatives, please visit: www.cityexpress/en/sustainability











#### **Conference Call Details:**

Hoteles City Express will host a conference call to discuss these results:

**Date:** Thursday, July 19, 2018

**Time:** 11:00 am Eastern time / 10:00 am Mexico City time

**Dial-in:** 1-888-317-6003 (from within the U.S.) / 1-412-317-6061 (outside the U.S.)

001-866-6754-929 (toll-free from within Mexico)

**Passcode:** 2967100

Webcast: https://services.choruscall.com/links/hcity180719.html

### Conference Replay will be available for 30 days:

U.S.: 1-877-344-7529/ International: 1-412-317-0088

Passcode: 1012616

#### **About Hoteles City Express:**

Hoteles City Express is the leading and fastest-growing limited-service hotel chain in Mexico, in terms of number of hotels, number of rooms, geographic presence, market share and revenues. Founded in 2002, Hoteles City Express specializes in offering high-quality, comfortable and safe lodging at affordable prices via a limited-service hotel chain geared mainly towards domestic business travelers. With 139 hotels located in Mexico, Costa Rica, Chile and Colombia, Hoteles City Express operates five distinct brands: City Express, City Express Plus, City Express Suites, City Express Junior and City Centro, to serve different segments of its target market. In June 2013, Hoteles City Express completed its IPO and began trading on the Mexican Stock Exchange under the ticker symbol "HCITY;" furthermore, in October of 2014, Hoteles City Express completed a follow on with the aim of accelerating its growth in new hotels in the short- and medium-term.

HCITY has formal coverage, notes and analytical assessments by the following financial institutions and analysts: Actinver (Pablo Duarte), Bank of America Merrill Lynch (Carlos Peyrelongue), Citigroup (Alejandro Lavín), GBM (Héctor Vázquez Montoya), ITAU BBA (Enrico Trotta), J.P. Morgan (Adrián Huerta), Morgan Stanley (Nikolaj Lippman), Santander (Cecilia Jiménez), Signum Research (Armando Rodriguez) and UBS (Marimar Torreblanca).

For further information, please visit our website: <a href="https://cityexpress.com/en/investors/">https://cityexpress.com/en/investors/</a>

#### Disclaimer:

The information presented in this report contains certain forward-looking statements and information regarding Hoteles City Express, S.A.B. de C.V. and its subsidiaries (jointly, "the Company"), which are based on the understanding of its management, as well as assumptions and information currently available to the Company. These statements reflect the Company's current vision regarding future events and are subject to certain risks, factors of uncertainty and assumptions. Many factors may cause the results, performance or current achievements of the Company to be materially different with respect to any future result, performance or accomplishment of the Company that might be included, expressly or implicitly, within such forward-looking statements, including, among other things: changes in general economic and/or political conditions, governmental and commercial changes at the global level and in the countries in which the Company does business, changes in interest rates and inflation, exchange rate volatility, changes in business strategy and various other factors. If one or more of these risks or uncertainty factors should materialize, or if the assumptions used prove to be incorrect, actual results could differ materially from those described herein as anticipated, estimated or expected. The Company does not intend to assume, and does not assume any obligation whatsoever to update these forward looking statements.

-Financial Tables Follow-











# **Statement of Consolidated Results**

Consolidated Income Statement (Thousands of Pesos)	2Q18	2Q17	2Q18 vs 2Q17 % Change	6M18	6M17	6M18 vs 6M17 % Change
Total Revenues						
Revenues from Hotel Operation	661,505	573,293	15.4%	1,301,537	1,110,358	17.2%
Revenues from Hotel Management	47,254	36,048	31.1%	93,344	70,291	32.8%
Total Revenues	708,759	609,341	16.3%	1,394,881	1,180,649	18.1%
Costs and expenses						
Hotel operating costs and expenses	361,408	307,171	17.7%	697,004	588,692	18.4%
Selling and administrative expenses	111,832	100,238	11.6%	221,362	193,949	14.1%
Depreciation and amortization	93,494	86,366	8.3%	187,891	170,257	10.4%
Total Costs and Expenses	566,734	493,775	14.8%	1,106,257	952,898	16.1%
Expenses assoc. with new hotel openings	(742)	4,533	(116.4%)	3,401	6,849	(50.3%)
Other (income) / Non-recurring expenses	0	0	NM	0	0	NM
Total	(742)	4,533	(116.4%)	3,401	6,849	(50.3%)
Operating Income	142,767	111,032	28.6%	285,223	220,902	29.1%
Operating Income Margin (%)	20.1%	18.2%	192 bps	20.4%	18.7%	174 pbs
Adjusted EBITDA	235,519	201,932	16.6%	476,515	398,008	19.7%
Adjust ed EBITDA Margin (%)	33.2%	33.1%	9 bps	34.2%	33.7%	45 pbs
EBITDA	236,261	197,398	19.7%	473,114	391,159	21.0%
EBITDA Margin (%)	33.3%	32.4%	94 bps	33.9%	33.1%	79 pbs
Finance income	(17,752)	(10,673)	66.3%	(23,335)	(21,318)	9.5%
Finance costs	67,339	48,304	39.4%	123,735	94,598	30.8%
Exchange result, net	6,818	19,484	(65.0%)	35,602	46,856	(24.0%)
Financial Expenses	56,405	57,115	-1.2%	136,002	120,136	13.2%
Profit before income tax	86,362	53,916	60.2%	149,221	100,766	48.1%
Income tax expense	17,272	9,704	78.0%	29,844	18,137	64.5%
Net Income for the Period	69,090	44,212	56.3%	119,377	82,629	44.5%
Net Majority Income	71,728	53,450	34.2%	119,820	94,144	27.3%









### **Statements of Consolidated Financial Position**

Consolidated Balance Sheet	As of June 30, 2018	As of December 31, 2017	June 30, 2018 vs December 31, 2017
(Thousands of Pesos)			% Change
Cash and equivalents	1,585,961	1,190,624	33.2%
Trade receivables, net	237,772	147,224	61.5%
Recoverable taxes	293,928	289,639	1.5%
Prepaid expenses	169,998	80,972	109.9%
Total Current Assets	2,287,659	1,708,459	33.9%
Property, equipment and leasehold improvements	10,736,307	10,132,500	6.0%
Guarantee deposits	2,898	2,898	0.0%
Other assets	24,592	26,325	(6.6%)
Deferred income tax	158,870	162,192	(2.0%)
Total Long Term Assets	10,922,667	10,323,915	5.8%
Total Assets	13,210,326	12,032,374	9.8%
Liabilities			
Current Liabilities:			
Bank loans and accrued interests	128,329	129,070	(0.6%)
Trade accounts payable	146,065	149,320	(2.2%)
Other taxes and accrued expenses	243,495	188,719	29.0%
Income tax payable	18,969	52,057	(63.6%)
Direct employee benefits	18,777	22,668	(17.2%)
Total Current Liabilities	555,635	541,834	2.5%
Long-term debt	3,573,114	2,599,451	37.5%
Deferred revenues	14,187	11,487	23.5%
Other Liabilities	165,005	207,302	(20.4%)
Employee benefits	3,231	2,724	18.6%
Derivative financial instruments	2,798	6,608	(57.7%)
Deferred income tax	237,905	243,419	(2.3%)
Total Long Term Liabilities	3,996,241	3,070,993	30.1%
Total Liabilities	4,551,874	3,612,827	26.0%
Equity			
Equity Attributable to the Owners of the Entity			
Issued capital	5,927,665	5,932,629	(0.1%)
Retained earnings	1,636,644	1,516,824	7.9%
Other Comprehensive Income	78,807	55,426	42.2%
Total Equity Attributable to the Owners of the Entity	7,643,116	7,504,879	1.8%
Non-controlling interests	1,015,335	914,668	11.0%
Total Equity	8,658,451	8,419,547	2.8%
Total Liabilities + Equity	13,210,326	12,032,374	- - 9.8%
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### Statements of Consolidated Cash Flow

Consolidated Cash Flow Statement (Thousands of Pesos)	2Q18	2Q17	6M18	6M17
· · · · · · · · · · · · · · · · · · ·				
Profit before income tax	86,362	53,917	149,221	100,766
Operating Activities		0.4.0.4.4		
Depreciation	93,494	86,366	187,891	170,257
Loss on disposal of equipment Finance income	258	160	281	1,310
Finance income Finance costs	(17,752)	(10,673)	(23,335)	(21,318)
(Gain) Loss on Valuation of Financial Instruments	67,339	48,304	123,735	94,598
Expenses Related to Payments Based on Stocks	(2,093)	144	(1,414)	2,149
•	4,269	11,025	8,537	7,350
Unrealized foreign currency fluctuations	(10,786)	(26,845)	(34,405)	(66,578)
Changes in Working Capital:	221,091	162,398	410,511	288,534
Trade receivables	(41, 445)	(00.110)	(107.075)	(44.170)
Recoverable taxes	(41,445)	(20,113)	(107,275)	(44,178)
	7,247	(8,082)	(4,289)	(22,711)
Prepaid expenses, net	(54,654)	9,678	(89,024)	(25,653)
Trade and other payables	(7,622)	(41,916)	(3,255)	20,944
Accrued Expenses, others and taxes to be paid	21,970	(2,502)	57,475	48,206
Employee benefits	(1,715)	2,518	(3,383)	5,171
Income tax and business flat tax paid	(5,909)	(9,358)	(11,659)	(18,952)
Net Cash Flows from Operating Activities	138,963	92,622	249,101	251,361
Investing Activities:				
Payments for property, equipment and leasehold	(477,820)	(278,379)	(839,388)	(678,985)
Other assets	0	(1,388)	1,732	(2,777)
Finance income received	17,752	10,673	23,335	21,318
Net Cash Flows used in Investing Activities	(460,068)	(269,094)	(814,321)	(660,444)
Plane day Ask Walley				
Financing Activities:	4.269	20.758	8,537	24.435
Proceeds from the issuance of equity instruments  Proceeds from contributions rec. from non-controlling interests	44,362	(3,927)	109,695	4,725
Non Controlling Interest decrease	0	0	(35,524)	0
Non Controlling Interest Dividends	(7,584)	(6,500)	(8,584)	(6,500)
Proceeds for future capital increases	0	10,799	0	2,205
Repurchase of shares	(10,667)	(6,721)	(13,502)	(17,143)
Finance cost paid	(79,175)	(55,563)	(130,178)	(97,462)
Proceeds from short- and long-term borrowings	1,650,000	108,000	1,704,000	108,000
Repayment of borrowings	(528,389)	(70,326)	(703,117)	(123,638)
Net Cash Flows used in Financing Activities	1,072,815	(3,481)	931,328	(105,379)
Net increase (decrease) in cash and equivalents	751,711	(170.052)	366,108	(514.4/1)
Cash at the beginning of the period		(179,953)		(514,461)
Effects of exchange rate changes on the balance of cash held	835,774	1,560,756	1,190,624	1,854,626
in foreign currencies and effects of balances of foreign	(1,524)	12,617	29,229	53,255
Cash at the End of the Period	1,585,961	1,393,420	1,585,961	1,393,420









# **Hotel Inventory**

Sattlillo	Number	Hotel	Brand	Investment Scheme	Opening	Rooms	Location
Monterrey Santa Catarina   Clify Epress   Owned   Ox1-03   125   Querêtoro	1	Saltillo	City Express		May-03	120	Coahuila
4   Querétario   City Express   Owned   Nov.03   121   Querétario   2003   2003   2003   2003   2003   2003   2003   2003   2004   2005   20	2	San Luis	City Express	Owned	Jul-03	120	San Luis Potosí
2003   2003   2003   2003   2003   2003   2003   2004   2005	3	Monterrey Santa Catarina	City Express	Owned	Oct-03	105	Nuevo León
5003	4	Querétaro	City Express	Owned	Nov-03	121	Querétaro
6 Anzures City Express Nutes Leased Apr-04 2.6 Ciuded de México City Express Owned May-04 12.4 Puebla Rivevo Laredo City Express Managed Aug-04 1107 Tamquilipas City Express Owned Nov-04 11.4 Chilunohua (10 Iraquato City Express Owned Nov-04 11.4 Chilunohua (11 Iraquato City Express Owned Nov-04 11.4 Chilunohua (12 Iraquato City Express Owned Nov-04 11.4 Chilunohua (12 Iraquato City Express Owned Nov-04 11.4 Chilunohua (13 Iraquato City Express Owned Nov-04 11.4 Chilunohua (14 Iraquato City Express Leased Nor-05 12.8 Owned Iraquato Nor-05 12.8 Owned Nov-05 12.6 Owned Iraquato Nor-05 12.6 Owned Iraquato Nor-05 12.6 Owned Iraquato Nor-05 12.6 Owned Iraquato Nor-05 12.4 Chilopas Iraquato Nor-05 12.4	5	León	City Express	Owned	Dec-03	120	Guanajuato
Puebla   Cliy Express   Owned   Aug-04   124   Puebla		2003				586	
8   Nuevo Laredo   City Express   Managed   Aug 04   107   Tamoulipos   City Express   Owned   Nov-04   114   Chilhuchua   10   Irapuato   City Express   Owned   Nov-04   104   Guanajuato   108	6	Anzures	City Express Suites	Leased	Apr-04	26	Ciudad de México
P   Cludad Judrez   Clify Express   Owned   Oct-04   104   Guanqijato	7	Puebla	City Express	Owned	May-04	124	Puebla
10   Irapuato	8	Nuevo Laredo	City Express	Managed	Aug-04	107	Tamaulipas
11   Reynosa   City Express   Leased   Mar-05   194   Tamaulipos   Tamaulipos   Cancun   City Express   Leased   Mar-05   128   Quintana Rao   Jalisco   City Express   Leased   Mar-05   128   Quintana Rao   Jalisco   City Express   Managed   Apr-05   128   Quintana Rao   Jalisco   City Express   Managed   Apr-05   124   Chiapos   City Express   Co-0wned   Dec-05   124   Chiapos   City Express   Co-0wned   Dec-05   45   Querétara   Querétara   Querétara   City Express   Franchise   Mar-06   104   Chihuchua   City Express   Pranchise   Mar-06   104   Chihuchua   City Express   Co-0wned   Jul-06   145   Jalisco   City Express   Co-0wned   Jul-06   145   Jalisco   City Express   Co-0wned   Nov-06   124   Tamaulipos   City Express   Co-0wned   Nov-06   124   Tamaulipos   City Express   Co-0wned   Dec-06   117   Baja California   City Express   Co-0wned   Dec-06   141   Estado de México   2006   Estado   City Express   Co-0wned   Dec-06   141   Estado de México   2006   Estado   City Express   Co-0wned   Dec-06   141   Estado   City Express   Co-0wned   Dec-06   City Express   Co-0wned   Dec-07   City Express	9	Ciudad Juárez	City Express	Owned	Oct-04	114	Chihuahua
11   Reynosa	10		City Express	Owned	Nov-04		Guanajuato
12		2004					
13   Tepatritión		•	City Express	Co-Owned			•
14			City Express	Leased			
15   Querétaro		'	City Express	-	•		
2005							•
16 Chihuahua City Express Franchise Mar-06 104 Chihuahua 17 Guadalqara City Express Plus Owned Jul-06 145 Jalisco City Express Co-Owned Nov-06 124 Tamoulipas 19 Mexicali City Express Owned Dec-06 117 Baja California 20 Toluca City Express Owned Dec-06 117 Baja California 20 Toluca City Express Owned Dec-06 114 Estado de México 2006 2006 215 California City Express Owned Dec-06 141 Estado de México 2006 216 City Express Owned Dec-06 141 California City Express Owned Dec-06 141 California City Express Owned Dec-06 141 California City Express Co-Owned Apr-07 70 Ciudad de México 2007 104 Guanaljuato City Express Plus Owned Jul-07 104 Guanaljuato City Express Plus Owned Jul-07 159 Ciudad de México 25 Caotzacoolcos City Express Leased May-07 118 Veracruz 26 Tepzootlán City Express Leased Dec-07 119 Estado de México 2007 2007 City Express Leased Dec-07 109 Estado de México 2007 2007 City Express Leased Dec-07 109 Estado de México 2007 2007 City Express Managed Jun-08 110 Sinaloa 29 Morelia City Express Managed Jun-08 110 Sinaloa 29 Morelia City Express Managed Jun-08 110 Sinaloa 101 Express City Express Managed Jun-08 110 Sinaloa 31 Puebla Angelópolis City Express Managed Dec-08 118 Puebla 21 Jun-08 119 Michoacán 119 Fixpress Owned Nov-08 118 Puebla Angelópolis City Express Owned Nov-08 118 Puebla 21 Guanajurato 2008 21 Jun-08 110 Guanajurato 2008 2008 2008 2009 2009 2009 2009 2009	15		City Express Suites	Owned	Dec-05		Querétaro
17   Guadalojara   City Express Plus							
18   Tampica   City Express   Co-Owned   Nov-06   124   Tampoulipos   19   Mexicali   City Express   Owned   Dec-06   117   Baja California   20   Toluca   City Express   Owned   Dec-06   141   Estado de México   2006   2006   2008   218   ESC Reforma   City Express   Owned   Jan-07   70   Ciudad de México   22   Hermosillo   City Express   Co-Owned   Apr-07   120   Sonora   23   Celaya   City Express   Co-Owned   Apr-07   120   Sonora   24   Insurgentes Sur   City Express   Leased   May-07   104   Guanajuato   24   Insurgentes Sur   City Express   Co-Owned   Jul-07   159   Ciudad de México   25   Coatzacoalcos   City Express   Co-Owned   Aug-07   118   Veracruz   26   Tepozotifan   City Express   Co-Owned   Aug-07   119   Estado de México   2007   2883   2007   2883   2007   2883   2007   2883   2007   2983   2007   2983   2007   2983   2007   2983   2007   2983   2007   2983   2007   2983   2007   2983   2007   2983   2007   2983   2007   2983   2007   2983   2007   2983   2007   2983   2007							
19		*	, ,				
20   Toluca		•					•
2006							•
21 EBC Reforma	20		City Express	Owned	Dec-06		Estado de México
22         Hermosillo         City Express         Co-Owned         Apr-07         120         Sonora           23         Celaya         City Express         Leased         Moy-07         104         Guanajuato           24         Insurgentes Sur         City Express         Leased         Jul-07         159         Ciudad de México           25         Coatzacoalcos         City Express         Leased         Dec-07         118         Veracruz           26         Tepozotlán         City Express         Leased         Dec-07         109         Estado de México           2007         2007         2,853         2         2         2         28           27         Toluca         City Express         Leased         Feb-08         106         Estado de México           28         Mazatlán         City Express         Managed         Jun-08         110         Sinaloa           29         Moreila         City Express         Managed         Jun-08         119         Mchoacán           31         Puebla Angelópolis         City Express         Owned         No-08         118         Puebla           31         Puela Angelópolis         City Express         Owned <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
23         Celaya         City Express         Leased         May-07         104         Guanajuato           24         Insurgentes Sur         City Express Plus         Owned         Jul-07         159         Ciudad de México           25         Cadtzacoalcos         City Express         Co-Owned         Aug-07         118         Veracruz           26         Tepozottán         City Express         Leased         Dec-07         109         Estado de México           207         Tolluca         City Express         Leased         Feb-08         106         Estado de México           28         Mazatlán         City Express         Managed         Jun-08         110         Sinaloa           29         Morelia         City Express         Franchise         Jul-08         60         Michoacán           30         Lézaro Cárdenas         City Express         Owned         Nov-08         118         Puebla           31         Puebla Angelópolis         City Express         Owned         Nov-08         118         Puebla           32         Tijuana Río         City Express         Co-Owned         Nov-08         118         Puebla           33         Silao         City Express			, ,				
24 Insurgentes Sur City Express Plus Owned Jul-07 159 Ciudad de México 25 Coatzacoalcos City Express Co-Owned Aug-07 118 Veracurz 26 Tepozotlán City Express Leased Dec-07 109 Estado de México 2007 2,853 2,853 2,853 2,7 Toluca City Express Junior Leased Feb-08 106 Estado de México 2,8 Mazatlán City Express Managed Jun-08 110 Sinaloa 29 Morelia City Express Franchise Jul-08 60 Michoacán 30 Lázaro Cárdenas City Express Owned Nov-08 111 PMichoacán 31 Puebla Angelópolis City Express Co-Owned Nov-08 1118 Puebla 32 Tijuana Río City Express Managed Dec-08 131 Baja California 33 Silao City Express Owned Dec-08 131 Baja California 33 Silao City Express Owned Dec-08 121 Guanajuato City Express Owned Dec-08 130 Nuevo León 2008 3,839 36 El Angel City Express Dwned Dec-08 130 Nuevo León 2008 3,839 36 El Angel City Express Junior Owned Feb-09 104 Baja California 36 Chihuahua City Express Junior Franchise Mar-09 105 Chihuahua 14 Zacatecas City Express Dwned Jun-09 137 Ciudad de México 37 Mexicali City Express Junior Franchise Mar-09 105 Chihuahua 14 Zacatecas City Express Dwned Jun-09 124 Sinaloa 41 Zacatecas City Express Dwned Jun-09 105 Chihuahua 14 Zacatecas City Express Managed Mar-09 103 Hidalgo 40 Los Mochis City Express Managed Mar-09 103 Hidalgo 41 Zacatecas City Express Managed Mar-09 104 Baja California 43 Veracurz City Express Junior Co-Owned Jun-09 124 Sinaloa 2009 44 Satillo Sur City Express Junior Co-Owned Jun-09 124 Veracurz City Express Junior Co-Owned Dec-09 107 Coachuila 45 Cancun City Express Junior Leased Sep-09 104 Veracurz City Express Junior Co-Owned Mar-10 128 Chihuahua 48 Poza Rica City Express Junior Owned Mar-10 118 Veracurz Soundard Nov-10 109 San Luis Potosí 50 San Luis Inivit. City Express Co-Owned Mar-10 118 Veracurz Soundard Nov-10 109 San Luis Potosí 50 San Luis Inivit. City Express Co-Owned Nov-10 109 San Luis Potosí 50 San Luis Inivit. City Express Co-Owned Nov-10 109 San Luis Potosí 50 San Luis Inivit.			, ,		•		
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26   Tepozotlán		•	, ,				
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33         Silao         City Express         Owned         Dec-08         121         Guanajuato           34         Toluca         City Express Suites         Owned         Dec-08         91         Estado de México           35         Monterrey Aeropuerto         City Express         Owned         Dec-08         130         Nuevo León           2008         3.839         36         El Angel         City Express Plus         Owned         Jan-09         137         Ciudad de México           37         Mexicali         City Express Junior         Owned         Jeb-09         104         Baja California           38         Chihuahua         City Express Junior         Franchise         Mar-09         105         Chihuahua           39         Tula         City Express         Managed         Mar-09         103         Hidalgo           40         Los Mochis         City Express         Managed         Jun-09         124         Sinaloa           41         Zacatecas         City Express         Managed         Jun-09         109         Zacatecas           42         Tijuana Otay         City Express Junior         Co-Owned         Jun-09         134         Baja Califomia <td< td=""><td></td><td>• '</td><td></td><td></td><td></td><td></td><td></td></td<>		• '					
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35         Monterrey Aeropuerto         City Express         Owned         Dec-08         130         Nuevo León           2008         3,839           36         El Angel         City Express Plus         Owned         Jan-09         137         Ciudad de México           37         Mexicali         City Express Junior         Owned         Feb-09         104         Baja California           38         Chihuahua         City Express Junior         Franchise         Mar-09         105         Chihuahua           39         Tula         City Express         Managed         Mar-09         103         Hidalgo           40         Los Mochis         City Express         Owned         Jun-09         124         Sinaloa           41         Zacatecas         City Express         Managed         Jun-09         109         Zacatecas           42         Tijuana Otay         City Express Junior         Co-Owned         Jun-09         134         Baja California           43         Veracruz         City Express         Leased         Sep-09         124         Veracruz           44         Saltillo Sur         City Express         Owned         Nov-09         106         Quintana Roo							•
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43         Veracruz         Cify Express         Leased         Sep-09         124         Veracruz           44         Salfillo Sur         Cify Express         Owned         Dec-09         107         Coahuila           45         Cancun         Cify Express Junior         Leased         Nov-09         106         Quintana Roo           2009         4,992           46         Tlaquepaque         City Express Junior         Leased         Feb-10         107         Jalisco           47         Ciudad Juárez         City Express Junior         Owned         Mar-10         128         Chihuahua           48         Poza Rica         City Express         Co-Owned         Mar-10         118         Veracruz           49         Nogales         City Express         Owned         Nov-10         109         Sonora           50         San Luis Univ.         City Express         Co-Owned         Dec-10         109         San Luis Potosí				-			
44         Saltillo Sur         City Express         Owned         Dec-09         107         Coahuila           45         Cancun         City Express Junior         Leased         Nov-09         106         Quintana Roo           2009         4,992           46         Tlaquepaque         City Express Junior         Leased         Feb-10         107         Jalisco           47         Ciudad Juárez         City Express Junior         Owned         Mar-10         128         Chihuahua           48         Poza Rica         City Express         Co-Owned         Mar-10         118         Veracruz           49         Nogales         City Express         Owned         Nov-10         109         Sonora           50         San Luis Univ.         City Express         Co-Owned         Dec-10         109         San Luis Potosí		, /					•
45         Cancun         City Express Junior         Leased         Nov-09         106         Quintana Roo           2009         4,992           46         Tlaquepaque         City Express Junior         Leased         Feb-10         107         Jalisco           47         Ciudad Juárez         City Express Junior         Owned         Mar-10         128         Chihuahua           48         Poza Rica         City Express         Co-Owned         Mar-10         118         Veracruz           49         Nogales         City Express         Owned         Nov-10         109         Sonora           50         San Luis Univ.         City Express         Co-Owned         Dec-10         109         San Luis Potosí							
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46 Tlaquepaque City Express Junior Leased Feb-10 107 Jalisco 47 Ciudad Juárez City Express Junior Owned Mar-10 128 Chihuahua 48 Poza Rica City Express Co-Owned Mar-10 118 Veracruz 49 Nogales City Express Owned Nov-10 109 Sonora 50 San Luis Univ. City Express Co-Owned Dec-10 109 San Luis Potosí			, , , , , , , , , , , , , , , , , , , ,				
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48         Poza Rica         City Express         Co-Owned         Mar-10         118         Veracruz           49         Nogales         City Express         Owned         Nov-10         109         Sonora           50         San Luis Univ.         City Express         Co-Owned         Dec-10         109         San Luis Potosí							
49         Nogales         City Express         Owned         Nov-10         109         Sonora           50         San Luis Univ.         City Express         Co-Owned         Dec-10         109         San Luis Potosí							
50 San Luis Univ. City Express Co-Owned Dec-10 109 San Luis Potosí			, ,				
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Number	Hotel	Brand	Investment Scheme	Opening	Rooms	Location
51	Minatitlán	City Express	Co-Owned	Mar-11	109	Veracruz
52	Mérida	City Express	Co-Owned	Apr-11	124	Yucatán
53	Torreón	City Express	Managed	May-11	115	Coahuila
54	Culiacan	City Express	Co-Owned	Jun-11	133	Sinaloa
55	Veracruz	City Express Junior	Leased	Jul-11	104	Veracruz
56	Aguascalientes	City Express	Owned	Aug-11	123	Aguascalientes
57	*	, ,		•	103	Ciudad de México
	Buenavista	City Express	Managed	Sep-11		
58	Playa del Carmen	City Express	Co-Owned	Sep-11	135	Quintana Roo
59	Puebla Autopista	City Express	Co-Owned	Oct-11	108	Puebla
60	Tuxtla Gutierrez Manzanillo	City Express Junior	Leased	Oct-11	106	Chiapas
61		City Express	Owned	Nov-11	116	Colima
62	Ciudad del Carmen	City Express	Co-Owned	Dec-11	129	Campeche
	2011				6,968	
63	Ciudad Obregon	City Express	Owned	Jan-12	120	Sonora
64	Campeche	City Express	Owned	Apr-12	110	Campeche
65	San Luis Potosi	City Express Suites	Managed	Jul-12	120	San Luis Potosí
66	Villahermosa	City Express	Owned	Jul-12	155	Tabasco
67	Queretaro Jurica	City Express	Co-Owned	Sep-12	135	Querétaro
68	Durango	City Express	Co-Owned	Oct-12	120	Durango
69	San José	City Express	Owned	Nov-12	134	Costa Rica
70	Xalapa	City Express	Managed	Dec-12	126	Veracruz
71	Tijuana Insurgentes	City Express	Owned	Dec-12	127	Baja California
	2012				8,115	
72	Chetumal	City Express	Leased	Mar-13	109	Quintana Roo
73	Santa fe	City Express Plus	Co-Owned	Jun-13	159	Ciudad de México
74	Santa fe	City Express Suites	Co-Owned	Aug-13	39	Ciudad de México
75	Oaxaca	City Express	Managed	Oct-13	103	Oaxaca
76	Salina Cruz	City Express	Managed	Oct-13	116	Oaxaca
77	Patio Universidad	City Express Plus	Owned	Dec-13	124	Ciudad de México
78	La Paz	City Express	Owned	Dec-13	124	Baja California Sur
79	Puebla Autopista	City Express Junior	Co-Owned	Dec-13	113	Puebla
80	Cali	City Express Plus	Owned	Dec-13	127	Colombia
81	Cananea	City Express	Co-Owned	Dec-13	98	Sonora
82	Irapuato Norte	City Express	Co-Owned	Dec-13	122	Guanajuato
02	2013	City Express	CO CWIICA	B00 10	9,349	Counajouro
83	Cd. Del Carmen Isla de Tris	City Express Junior	Managed	Feb-14	109	Campeche
84	Cd. Del Carmen Aeropuerto	City Express Junior	Co-Owned	Feb-14	124	Campeche
85	Tehuacan Puebla	City Express	Managed	Mar-14	108	Puebla
86	Dos Bocas Tabasco	City Express	Co-Owned	May-14	108	Tabasco
87		, ,		Aug-14	115	Nuevo León
88	Monterrey Norte D.F. Central de Abastos	City Express	Managed Leased	Sep-14	135	Ciudad de México
89	Puebla Autopista	City Express			72	Puebla
	'	City Express Suites	Co-Owned	Sep-14		
90	Apizaco	City Express	Managed	Sep-14	104	Tlaxcala
91	Cd Victoria	City Express	Managed	Oct-14	108	Tamaulipas
92	Satélite	City Express Plus	Franchise	Oct-14	89	Ciudad de México
93	Monterrey Nuevo Sur	City Express Plus	Owned	Dec-14	138	Nuevo León
94	Matamoros	City Express	Owned	Dec-14	113	Tamaulipas
95	Salamanca	City Express	Owned	Dec-14	113	Guanajuato
96	Villahermosa	City Express Junior	Owned	Dec-14	136	Tabasco
	2014				10,921	
97	Los Cabos	City Express Plus	Owned	Apr-15	135	Baja California Sur
98	Los Cabos	City Express Suites	Owned	Apr-15	28	Baja California Sur
99	Tuxpan	City Express	Managed	Jul-15	108	Veracruz
100	Guadalajara Palomar	City Express Plus	Owned	Jul-15	113	Jalisco
101	Guadalajara Aeropuerto	City Express	Managed	Nov-15	118	Jalisco
102	Piedras Negras	City Express	Owned	Dec-15	113	Coahuila
103	D.F. Periférico Sur	City Express Plus	Owned	Dec-15	137	Ciudad de México
104	Monterrey San Jerónimo	City Express Plus	Owned	Dec-15	149	Nuevo León
105	Playa del Carmen	City Express Suites	Co-Owned	Dec-15	56	Quintana Roo
106	Silao	City Express Suites	Owned	Dec-15	58	Guanajuato
	2015	, ,			11,936	•











Number	Hotel	Brand	Investment Scheme	Opening	Rooms	Location
107	Aguascalientes Centro	City Express Junior	Managed	Apr-16	66	Aguascalientes
108	CD MX Aeropuerto	City Express	Managed	Apr-16	98	Ciudad de México
109	San Luis Potosí Centro	City Express Junior	Owned	Apr-16	128	San Luis Potosí
110	CDMX Alameda	City Express	Managed	Jul-16	112	Ciudad de México
111	Reynosa Aeropuerto	City Express	Owned	Jul-16	113	Tamaulipas
112	Tijuana	City Express Suites	Managed	Jul-16	79	Baja California
113	Santiago Aeropuerto	City Express	Co-Owned	Aug-16	142	Santiago, Chile
114	Toluca Zona Industrial	City Express Junior	Managed	Sep-16	92	Estado de México
115	Rosarito	City Express	Owned	Sep-16	113	Baja California
116	Zamora	City Express	Managed	Nov-16	114	Michoacán
117	Mundo E	City Express Plus	Leased	Dec-16	144	Estado de México
118	Bogotá Aeropuerto	City Express Plus	Owned	Dec-16	120	Bogotá, Colombia
119	Bogotá Aeropuerto	City Express Junior	Owned	Dec-16	116	Bogotá, Colombia
120	CDMX La Raza	City Express	Owned	Dec-16	127	Ciudad de México
121	Mérida Altabrisa	City Express Junior	Co-Owned	Dec-16	106	Yucatán
122	Querétaro Torre II	City Express Suites	Owned	Dec-16	44	Querétaro
123	CDMX	City Centro	Leased	Dec-16	44	Ciudad de México
	2016				13,694	
124	Celaya Galerías	City Express	Managed	Jan-17	127	Guanajuato
125	San Luis Potosí Zona Industrial	City Express Junior	Managed	May-17	122	San Luis Potosí
126	Puebla Angelópolis	City express junior	Co-Owned	Jul-17	122	Puebla
127	Altamira	City Express	Co-Owned	Jul-17	127	Tamaulipas
	Mérida (Ampliación)	City Express	Co-Owned	Jul-17	42	Yucatán
128	Puerto Vallarta	City Express Plus	Owned	Jul-17	126	Jalisco
129	Medellín	City Express Plus	Owned	Sep-17	141	Medellín, Colombia
130	Tuxtepec	City express junior	Managed	Sep-17	105	Oaxaca
131	Tijuana Otay	City express	Co-Owned	Dec-17	120	Baja California
132	León Centro de Convenciones	City express junior	Co-Owned	Dec-17	137	Guanajuato
133	Monterrey Lindavista	City express	Managed	Dec-17	130	Nuevo León
134	Oaxaca	City Centro	Co-Owned	Dec-17	103	Oaxaca
135	León Centro de Convenciones	City Express Plus	Co-Owned	Dec-17	132	Guanajuato
	2017				15,228	
136	Tepic	City Express	Managed	Jan-18	125	Nayarit
137	Atlixco	City Express	Franchise	Mar-18	108	Puebla
138	Comitán	City Express	Managed	Apr-18	105	Chiapas
139	Gustavo Baz	City Express	Managed	Jun-18	125	Ciudad de México
	2018				15,691	







